

Major Capital Projects <sup>1, 4</sup> - End-of-Project Target Performance					Quarterly Status Report - Q4 2025	
		Direct Capital (\$M) <sup>2</sup>			In-Service Date	
Project	Description	Authorized	Forecast	Actual <sup>3</sup>	Authorized	Forecast
Transmission						
Ross-Schultz Fiber	Replace 36-strand fiber with 72-strand fiber.	\$ 34.00	\$ 48.87	\$ 48.70	9/15/2018	9/30/2025
MREDI VHF System Replacement P01237	Replace and upgrade existing VHF radio system.	\$ 96.20	\$ 118.78	\$ 90.06	9/1/2026	12/28/2029
Quenett Creek Substation L0380	Construct new substation and line work for N. Wasco PUD load.	\$ 49.80	\$ 48.29	\$ 47.39	6/24/2022	8/18/2028
Badger Canyon II G0559	Interconnect Badger Canyon II wind project.	\$ 24.50	\$ 28.23	\$ 4.02	3/11/2022	12/29/2028
Bell HQ Patrol Roads and Security Fence	Enhance security posture to meet NERC CIP 014 requirements.	N/A	N/A	\$ -		
Schultz Wautoma 500kV Series Caps	Install 500kV series capacitors.	\$ 52.90	\$ 47.80	\$ 41.01	3/15/2024	12/1/2025
Midway Ashe 230kV Double Circuit	Construct 230kV double-circuit transmission line from Midway to Ashe Tap.	\$ 31.20	\$ 35.51	\$ 34.78	3/31/2026	12/1/2025
Richland Stevens Dr 115kV Line	Rebuild existing 115kV transmission line, add new line, and rebuild substations.	N/A	N/A	\$ 14.76		
Conkelley Substation Retirement	Retire Conkelley substation.	\$ 29.63	\$ 29.44	\$ 22.36	9/30/2025	12/31/2026
Columbia Basin Hydro G0560	Interconnect 500 MW hydro to BPA's transmission system at Grand Coulee 500 kV switchyard.	\$ 21.60	\$ 21.60	\$ -	7/30/2026	7/30/2026
Columbia Falls Transformer Upgrade and Spare	Replace and upgrade 115/34.5kV transformer bank and spare transformer.	\$ 13.30	\$ 9.15	\$ 0.78	9/30/2030	10/1/2027
Ross Station Service	Replace Ross Substation station service.	\$ 22.04	\$ 30.52	\$ 26.16	12/6/2026	12/4/2026
Ross Heatline Replace 500kv System Spare Shunt Reactors	Replace three 500kV 60MVAR shunt reactors on the Ross Heatline.	N/A	N/A	\$ 0.01		



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Carlton Sub PCB Bus Tie Addition	Add PCB and bus ties to Carlton Substation.	\$ 15.40	\$ 15.42	\$ 12.33	9/3/2024	3/30/2026
South Tri Cities Reinforcement	Execute South Tri-Cities Reinforcement, including building Webber Canyon substation.	\$ 112.00	\$ 102.79	\$ 28.14	3/30/2025	12/31/2027
Big Eddy Station Service	Replace Big Eddy substation station service.	\$ 20.20	\$ 20.20	\$ 4.60	8/18/2028	8/18/2028
Longhorn Substation	Build new Longhorn Substation.	\$ 235.00	\$ 208.82	\$ 208.78	12/2/2024	8/14/2025
Schultz Raver Series Cap	Install new capacitors at Schultz Substation.	\$ 62.60	\$ 48.19	\$ 0.09	12/31/2025	9/30/2029
G0585 G0645 Crider Valley Wind and Solar	Build Crider Valley Substation to interconnect 513MW of wind and solar energy.	\$ 109.80	\$ 109.80	\$ -	12/31/2025	12/31/2025
Grand Coulee 230kV CLR	Install current limiting reactor at Grand Coulee 230 kV switchyard.	\$ 11.20	\$ 23.54	\$ 0.39	11/30/2025	9/24/2027
McNary 230 kV Section Bay Addition L0481	Add new 230 kV section bay at McNary dam.	\$ 27.50	\$ 23.61	\$ 23.35	12/24/2024	2/27/2026
Bridge Substation	Install new 230 kV line for Bridge Substation.	N/A	N/A	\$ 2.09		
Columbia Falls Kalispell-Kerr SONET RAS and TT Addition	Install fiber optic cable between Kalispell and Kerr substations, and Elmo and Hot Springs substations.	\$ 17.25	\$ 15.79	\$ 14.90	9/30/2026	9/30/2026
Targhee Breaker Installation and Yard Expansion	Replace existing disconnect with new Power Circuit Breaker package and expand yard at Targhee Substation.	N/A	N/A	\$ 4.31		
GERP - Buckley Substation	Replace existing Buckley GIS with new AIS 500kV Substation.	N/A	N/A	\$ -		
GERP - West of Boardman	Build new 500/230kV substation for 1000MW UEC load.	N/A	N/A	\$ -		
GERP - Bonanza Substation	Build new 500/230/115kV hub substation in Central Oregon.	N/A	N/A	\$ -		
GERP - New La-Pine-Bonanza 23kV Line	Build new 500/230kV substation at La Pine – Bonanza.	N/A	N/A	\$ -		
Tier 1 GERP Big Eddy – Chemawa 500kV Rebuild	Rebuild Big Eddy – Chemawa 500kV Line.	\$ 670.00	\$ 670.00	\$ -	12/30/2031	12/30/2031



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Tier 1 GERP Chehalis-Cowlitz Tap 230kV Rebuild	Rebuild Chehalis-Cowlitz Tap 230kV Line.	N/A	N/A	\$ -		
Tier 1 GERP Keeler 500kV Expansion/Transformer	Reconfigure Keeler 500 kV substation to breaker-and-a-half layout.	\$ 36.00	\$ 22.13	\$ 0.32	3/31/2029	12/31/2027
Tier 1 GERP Pearl-Sherwood-McLoughlin	Reinforce system around Pearl Substation.	\$ 7.00	\$ 39.93	\$ 16.60	6/30/2025	5/29/2026
Tier 1 GERP PGE Keeler-Horizon #2	Replace Transformer Bank 1 due to poor health scores and degradation.	\$ 9.40	\$ 8.33	\$ 8.79	12/30/2024	9/30/2025
Tier 1 GERP Rock Creek – John Day Upgrade	Upgrade Rock Creek – John Day No 1 500 kV line, including double-circuit river crossing.	N/A	N/A	\$ -		
Tier 1 GERP Ross-Rivergate 230kV Rebuild	Rebuild Ross-Rivergate 230kV Line.	N/A	N/A	\$ -		
Tier 1 GERP Schultz-Raver Reconductor	Reconductor Schultz – Raver Line for Cross Cascades North initiative.	N/A	N/A	\$ -		
ADD BANK 5 SPARE XFMR (P06297)	Replace system spare transformer for Big Eddy 500/230kV transformer banks.	\$ 15.50	\$ 15.46	\$ 1.39	12/1/2026	6/30/2027
MCIT Replatforming	Replace legacy TT infrastructure and migrate applications to new platform.	N/A	N/A	\$ 27.20		
Vancouver Control Center Total	Replace Dittmer Control Center.	\$ 947.90	\$ 853.07	\$ 211.39	8/28/2031	7/30/2031
VCC Building	0	\$ 487.70	\$ 413.40	\$ 150.02	11/9/2028	9/29/2028
VCC Technology	0	\$ 460.20	\$ 439.66	\$ 61.37	8/28/2031	7/30/2031
New Sun Ponderosa Solar	Interconnect 600 MW solar facility to BPA Ponderosa Substation via new 1-mile 230 kV transmission line.	\$ 21.40	\$ 20.61	\$ 14.19	12/29/2025	12/19/2025
Big Eddy 500KV Switchyard Cable Replacement	Replace and upgrade circuit breakers, arrestors, disconnects, and components in Big Eddy 500kV switchyard.	N/A	N/A	\$ 0.10		
Identity and Credential Access Management (ICAM)	Implement phased access management system for physical and cyber assets.	\$ 18.00	\$ 15.04	\$ 10.13	12/31/2026	12/31/2026
Eastern Washington Series Cap Reinforcement	Replace control systems for series capacitor banks in Eastern Washington.	N/A	N/A	\$ -		
Celilo SCM LAN Upgrade (P06161)	Enhance functionality, efficiency, and cybersecurity of asset by virtualizing environment.	N/A	N/A	\$ 0.12		



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Federal Hydro						
Albeni Falls // ALB Bridge Crane Rhabilitation	Rehabilitate bridge crane	N/A	N/A	\$ 1.60		
Albeni Falls // ALB Spillway Gates Replacement	Replace the eleven spillway gates for safe and reliable dam operations.	N/A	N/A	\$ 1.50		
Libby // LIB Intake Gantry Crane	Replace Intake Gantry Crane	\$ 12.80	\$ 17.80	\$ 16.60	11/30/2022	10/31/2025
Libby // Libby Unit 6	Complete the sixth generating unit at Libby dam.	\$ 30.20	\$ 42.90	\$ 9.50	8/30/2027	8/30/2027
Grand Coulee // GCL Units G11-G18 Transformer Replacements	Replace 24 single-phase transformers in the Right Powerhouse.	N/A	N/A	\$ 1.50		
Grand Coulee John W. Keys PGP // Keys PGP Reliability Replacements	Replacements and upgrades to maintain current station capability.	N/A	N/A	\$ 47.00		
Grand Coulee // GCL LPH/RPH Bridge Crane Replacements	Replace the four bridge cranes in the left and right powerhouses.	\$ 25.20	\$ 34.40	\$ 28.20	7/3/2020	9/30/2025
Grand Coulee // GCL LPH/RPH Cyclops Semi-Gantry Crane Replacements	Replace Left Powerhouse and Right Powerhouse 14-ton Cyclops Semi-Gantry Cranes at Grand Coulee dam.	\$ 16.90	\$ 16.90	\$ 1.70	5/30/2026	10/31/2026
Grand Coulee // GCL K22 Transformer Replacement	Replace the bank of transformers associated with unit G22	N/A	N/A	\$ 1.70		
Grand Coulee John W. Keys PGP // GCL PGP Crane Controls	Upgrade two cranes within the pump generating plant	N/A	N/A	\$ 0.10		
Grand Coulee // GCL Radio System Modernization	Replace and increase coverage of radio system/communications for Grand Coulee	N/A	N/A	\$ 2.00		
Grand Coulee // GCL Replace Underground Feeders	Replace Feeders 1, 3, & 4 that provides power from Coulee Dam to the Town of Coulee Dam.	N/A	N/A	\$ 1.10		
Chief Joseph // CHJ Intake Gantry Crane	Replace the intake gantry crane	\$ 19.20	\$ 19.20	\$ 17.00	1/31/2023	2/27/2026
Chief Joseph // CHJ Station Service Units	Rehabilitate the Station Service units.	\$ 12.80	\$ 20.00	\$ 14.60	9/30/2024	4/30/2027
Chief Joseph // CHJ Powerbus Units 1-16	Refurbish and replace portions of the power bus	\$ 14.30	\$ 11.90	\$ 1.60	12/1/2025	7/31/2028



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Chief Joseph // CHJ Units 1-16 Generator Rewinds	Rewind units 1-16	\$ 200.80	\$ 200.80	\$ 31.20	9/30/2030	3/31/2033
Chief Joseph // CHJ 480V SU1-4	Upgrade 480V Station Power SU1-4 MCC Boards	\$ 11.30	\$ 12.50	\$ 9.30	9/9/2023	7/30/2027
Chief Joseph // CHJ Exciter Units 1-16	Replace exciters on units 1-16	\$ 21.10	\$ 20.40	\$ 2.10	9/30/2025	9/30/2026
Chief Joseph // CHJ Powerhouse Sump Pumps	Replace powerhouse sump pump and controls to address oil detection in the sump and isolation to eliminate environmental concerns and meet current regulations regarding oil discharge.	N/A	N/A	\$ 1.80		
Hungry Horse // HGH Exciters 1-4 Replacement	Replace rotating exciters on all four Hungry Horse generating units with digital/static excitation units to meet current industry standards.	N/A	N/A	\$ 0.60		
John Day // JDA Turbine Hub Upgrades and Fixed Blade Conversions	Rebuild and upgrade up to five turbine runner hubs. Four additional hubs may be rebuilt under a future amendment to this project.	\$ 40.90	\$ 34.20	\$ 33.40	6/30/2019	10/31/2028
John Day // JDA Trashracks	Replace and refurbish the trashracks	\$ 19.50	\$ 43.30	\$ 3.10	4/15/2026	10/2/2028
John Day // JDA HVAC	Upgrade the HVAC system and fire protection systems in the powerhouse	N/A	N/A	\$ 3.30		
John Day // JDA Turbine Runners and Generator Rewinds DESIGN	Replace 12 turbines and rewind units at John Day.	N/A	N/A	\$ 21.70		



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John Day // JDA Generator Coolers	Replace generator cooling equipment regarding modulating control valves and controls, air cooler vent piping, header and drain piping, piping directly over the air coolers, and existing flow gauges for the generator air coolers and thrust-bearing coolers.	\$ 11.90	\$ 11.90	\$ -	12/4/2028	12/4/2028
The Dalles // TDA Emergency Gantry Crane	Replace the emergency intake gantry crane.	\$ 19.40	\$ 33.50	\$ 31.50	2/1/2023	1/13/2026
Bonneville // BON 1 Trashracks	Replace and refurbish the trashracks in Powerhouse 1	N/A	N/A	\$ 3.10		
BON // BON Main Unit Breaker Replacement	Replace the main unit breakers, as per the scope of the previous MUB and Station Service project.	N/A	N/A	\$ 0.90		
Bonneville // BON 1 Spillway Cranes	Refurbishment of the Bonneville Spillway Cranes.	N/A	N/A	\$ 0.80		
Lower Granite // LWG MU2 Blade Sleeve Upgrade and Rehabilitation	Upgrade each of the six blade packing sleeves on Main Unit 2.	N/A	N/A	\$ 0.80		
Lower Granite // LWG Turbine Intake Gate Hydraulic System	Upgrade turbine intake gate hydraulic system.	N/A	N/A	\$ 1.00		
Ice Harbor // IHR Turbine Replacement	Replace poor condition turbine runners in units 1, 2 & 3 with a more fish-friendly design.	\$ 113.80	\$ 115.70	\$ 111.50	3/31/2021	5/30/2026
Ice Harbor // Ice Harbor Units 1-3 Stator Winding Replacements	Replace the stator windings for units 1,2 and 3.	\$ 24.10	\$ 33.90	\$ 30.20	3/31/2021	5/30/2026



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Ice Harbor // Ice Harbor Intake Gate Hydraulic System Upgrade	Upgrade the hydraulic system at Ice Harbor	N/A	N/A	\$ 1.20		
Detroit // DET Transformers	Replace and relocate 6 transformers	N/A	N/A	\$ 2.00		
Black Canyon Third Generating Unit	Add a third generating unit at Black Canyon. The capacity of the unit will be between 10 and 15 MW.	N/A	N/A	\$ 7.20		
Foster // FOS Electrical Reliability Upgrades	Replace the station service distribution equipment, emergency generator and air compressors.	\$ 10.90	\$ 14.30	\$ 13.00	10/2/2023	3/31/2026
Foster // FOS Turbine and Generator Rehabilitation	Rehabilitate turbine and generators on two units.	N/A	N/A	\$ 1.60		
McNary // MCN Headgate System Rehabilitation	Rehabilitate the Headgate System and purchase bulkheads	\$ 74.70	\$ 101.00	\$ 34.50	5/30/2031	9/29/2034
McNary // MCN IsoPhase Bus	Replace the isophase bus	\$ 46.10	\$ 69.50	\$ 16.40	12/31/2029	4/21/2031
McNary // MCN Station Service Turbines	Rehabilitate the two station service turbines at the dam	\$ 17.90	\$ 18.80	\$ 20.70	10/31/2023	9/30/2025
McNary // MCN Governors	Upgrade the 14 governors in the McNary powerhouse with digital controls.	\$ 21.20	\$ 20.80	\$ 16.60	2/22/2024	12/31/2026
McNary // MCN Exciters	Replace the exciters to ensure reliability and support the other electrical powertrain upgrades.	\$ 25.60	\$ 23.60	\$ 13.90	8/24/2024	12/31/2026



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McNary // MCN Powerhouse Control System Upgrade	Replace the generally original controls to improve reliability and performance.	\$ 17.20	\$ 15.30	\$ 18.10	5/26/2024	12/31/2026
McNary // MCN Turbine Design and Replacement	Replace turbine runners 1 - 14 and rewind units 5, 13 and 14.	\$ 533.10	\$ 500.20	\$ 58.20	10/7/2033	12/7/2037
McNary // MCN Governor Mechanical System Rehabilitation	Upgrade the governor mechanical system	\$ 12.50	\$ 9.90	\$ 6.60	10/31/2025	11/30/2026
McNary // McNary Levee Drainage System Upgrades	Replace the existing pumps and electrical with new equipment at some or all 11 pumping plants.	\$ 35.60	\$ 33.20	\$ 9.70	7/30/2027	9/30/2029
McNary // MCN Drainage, Unwatering and Equalization System Rehab	Rehab the DUE system at McNary	\$ 14.60	\$ 15.10	\$ 15.70	6/28/2024	5/1/2029
McNary // MCN Spillway Gate Hoist Replacmeent	Replace Spillway Gate Hoist	N/A	N/A	\$ 1.40		
Hills Creek // HCR Main Unit Breakers	Replace Main Unit Breakers at Hills Creek	N/A	N/A	\$ 3.70		
Lower Monumental // LMN DC System and LV Switchgear Replacement	Replace the DC System and the LV Switchgear at Lower Monumental	\$ 17.50	\$ 18.50	\$ 15.30	9/16/2024	9/30/2026
Lower Monumental // LMN Bridge Crane Wheel and Drive System Upgrade	Upgrade bridge crane wheel and drive system	N/A	N/A	\$ 0.30		
Little Goose // LGS DC System and LV Switchgear Replacement	Replace the DC System and the LV Switchgear at Little Goose	\$ 24.90	\$ 24.90	\$ 8.90	3/30/2025	12/31/2027
Little Goose // LSR Spare Transformers	Purchase spare transformers for use on the Lower Snake dams and John Day	N/A	N/A	\$ 1.10		
Anderson // AND Turbine Runner Replacement	Replace the two turbine runners at Anderson Ranch.	\$ 20.00	\$ 23.50	\$ 3.00	5/1/2027	5/1/2027





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Columbia Generating Station						
Columbia Generating Station Energy Power Uprate (CGS EPU)	This investment consists of 30 projects that make up Extended Power Uprate (EPU) at the Columbia Generating Station (CGS) nuclear plant. Once completed with planned life-cycle replacements, it is expected to increase licensed thermal power from 106.7% of original licensed thermal power currently to 120%. The uprate is expected to produce an additional 162 MWe.	N/A	N/A	\$ -		

<b>Security</b>						
Midway Substation	This project is part of the ongoing critical infrastructure protection program supported by BPA's best security practices, Critical Infrastructure Protection (CIP) strategies, and DOE Design Basis Threat requirements (DBT).	N/A	N/A	#N/A		
Olympia Sub	This project is part of the ongoing critical infrastructure protection program supported by BPA's best security practices, Critical Infrastructure Protection (CIP) strategies, and DOE Design Basis Threat requirements (DBT).	N/A	N/A	#N/A		
Allston Substation	This project is part of the ongoing critical infrastructure protection program supported by BPA's best security practices, Critical Infrastructure Protection (CIP) strategies, and DOE Design Basis Threat requirements (DBT).	N/A	N/A	#N/A		
Wautoma Substation	This project is part of the ongoing critical infrastructure protection program supported by BPA's best security practices, Critical Infrastructure Protection (CIP) strategies, and DOE Design Basis Threat requirements (DBT).	N/A	N/A	#N/A		



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Grand Coulee 500kV	This project is part of the ongoing critical infrastructure protection program supported by BPA's best security practices, Critical Infrastructure Protection (CIP) strategies, and DOE Design Basis Threat requirements (DBT).	N/A	N/A	#N/A		
Monroe Sub	This project is part of the ongoing critical infrastructure protection program supported by BPA's best security practices, Critical Infrastructure Protection (CIP) strategies, and DOE Design Basis Threat requirements (DBT).	N/A	N/A	#N/A		
Paul Substation	This project is part of the ongoing critical infrastructure protection program supported by BPA's best security practices, Critical Infrastructure Protection (CIP) strategies, and DOE Design Basis Threat requirements (DBT).	N/A	N/A	#N/A		
Shelton Substation	This project is part of the ongoing critical infrastructure protection program supported by BPA's best security practices, Critical Infrastructure Protection (CIP) strategies, and DOE Design Basis Threat requirements (DBT).	N/A	N/A	#N/A		
Troutdale Substation	This project is part of the ongoing critical infrastructure protection program supported by BPA's best security practices, Critical Infrastructure Protection (CIP) strategies, and DOE Design Basis Threat requirements (DBT).	N/A	N/A	#N/A		
<b>Facilities</b>						
North Bend Maintenance Headquarters Replacement	Provide lifecycle replacement of the North Bend Maintenance Headquarters with a safe, resilient and modern facility.	N/A	N/A	\$ 0.01		
Ross Ampere Demo & Site Development	Demolition and removal of N/S Ampere, Untanking Tower, and decom Wash Rack facilities	\$ 34.70	\$ 29.52	\$ 22.97	9/30/2025	6/30/2026
Ross Chem Lab Replacement	Provide a lifecycle replacement of the N and S Ampere facilities to improve workplace safety and efficiency, and reduce O&M.	\$ 18.50	\$ 14.69	\$ 14.80	12/31/2024	12/30/2025
Ross Fuel Island and Truck Scale (FITS) Relocation	Relocation of fuel island and truck scale at Ross SFG to address environmental concerns.	N/A	N/A	\$ 1.05		
Ross Complex Storm Water Facility	Build the Ross Central Storm Water Facility which will be a storm water detention and treatment facility to address current and future development projects on the Ross Complex	N/A	N/A	\$ 0.84		



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<b>Fleet</b>						
Fleet FY25-26	Two year programmatic business case for procurement of fleet assets.	\$ 19.30	\$ 29.20	\$ 4.20	9/30/2026	9/30/2026
Fleet FY 24 and Prior	Captures all of fleet's business cases prior to the FY25-26 programmatic business cases	\$ 19.30	\$ 21.70	\$ 15.00	9/30/2026	9/30/2026

<b>Information Technology</b>						
Customer Billing Center Replacement (CBC)	The CBC is where the monthly bills for customers are handled, resulting in over \$4B annual revenue. System enhancements support production of timely and accurate bills.	N/A	N/A	\$ -		

Summary			
Transmission	\$ 3,659.2	\$ 3,484.0	
Federal Hydro	\$ 1,466.0	\$ 1,557.9	
Security	\$ -	\$ -	
Columbia Generating Station	N/A	N/A	
Facilities	\$ 53.2	\$ 44.2	
Fleet	\$ 38.6	\$ 50.9	
Information Technology	N/A	N/A	
Total	\$ 5,217.0	\$ 5,137.0	

This information has been made publicly available by BPA on 5/8/2025 and contains information not sourced directly from BPA financial statements. Projects below \$10 million are not included

<sup>1</sup> Includes capital projects authorized at the agency level  
<sup>2</sup> Direct capital costs exclude AFUDC and overhead  
<sup>3</sup> Actual costs are project costs to date  
<sup>4</sup> N/A indicates contracts have not been awarded - cost estimates are confidential

